

Question Number	Agenda Item Number	Raised By	Question	Answer
1.	<b>Item 13</b> – Business Planning 2018-2020.	Richard Logue	The proposal to effectively freeze council tax again in 2018/19 apart from the addition of the social precept will result in the council taking money out of reserves to plug the gap. This is despite the concerns expressed by the external auditor regarding this practice. What further council services can we expect to fail in the coming year if the proposed council tax freeze is adopted by the majority group and what mitigation plans have been made to counter this?	<p>The current MTFS reflects the political decision to keep Council Tax low for the residents of Barnet, particularly in consideration of wider economic factors impacting upon households.</p> <p>The associated budget setting process seeks to ensure that sufficient resources are available to Directors to deliver their services; therefore no services are expected to fail. As the budget report shows, the underlying financial strategy is something that is planned to be changed in future years to ensure services are maintained.</p>
2.	<b>Item 13</b> – Business Planning 2018-2020	Roger Tichborne	<p><i>*Questions relate to pages 503-504 of the Agenda</i></p> <p>Rationalisation of CCTV contracts across ANPR / MTC / ASB. Increase income generation. Further rationalisation of control room function. (Saving £200,000)</p> <p>Q1 - Are any gainshare payments due to Capita for this saving and how much will these be if so?</p> <p>Q2 - What are the proposed "rationalisations" of the control room functions. How will these affect the operational capabilities of the function.</p>	<p>Q1- Gainshare should not be applicable, as it is anticipated this saving will be due to rationalisation of existing contracts and 'rationalisations' do not incur gainshare under the CSG contract.</p> <p>Q2 – Officers are looking to rationalise the various licencing arrangements that exist for various CCTV operations and also to standardise operational equipment to reduce cost. There will be no reduction in service due to these proposed changes</p>
3.	<b>Item 13</b> – Business Planning 2018-2020	Roger Tichborne	Asset Management: Anticipated to be achieved via the review of Green Space asset across the borough; including fees and charges applicable to leaseholds. (Saving £100,000)	<p>There should be no procurement gainshare payment in regard to this proposal.</p> <p>Information regarding any proposed increases is not yet available</p>

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			Q3 - Please supply a full list of leaseholders affected and the proposed increases and (including gainshare payments for Capita if these apply)	
4.	<b>Item 13</b> – Business Planning 2018-2020	Roger Tichborne	<p>Reduce Demand for Services through targeted enforcement and Education - increase the investment in enforcement and public communication activities to reduce the amount of fly tipping, littering and ASB - provides a reduction in overall operating costs and a small revenue stream above investment costs. A procurement process is being carried out to identify a future provider. (Saving £25,000)</p> <p>Q4 - I fully support this initiative (based on this scant information). Please supply information as to how this scheme will offer and how the savings of £25,000 will be achieved.</p>	<p>Officers are currently carrying out a procurement exercise for the service. The £25,000 is income through the current enforcement contract.</p> <p>The development of this initiative has been approved by Environment committee.</p>
5.	<b>Item 13</b> – Business Planning 2018-2020	Roger Tichborne	<p>Reduce Demand for Services through targeted enforcement and Education - increase the investment in enforcement and public communication activities to reduce the amount of fly tipping, littering and ASB - provides a reduction in overall operating costs and a small revenue stream above investment costs. A procurement process is being carried out to identify a future provider. ( Saving £200,000)</p> <p>Q5 - This paragraph appears to be a repeat of the</p>	<p>Unfortunately there was a minor error when producing this appendix. The value is correct however the description of the saving should read:</p> <p><i>The council will ensure that all eligible children with disabilities and other limiting conditions are receiving continuing care funding from the NHS to better meet their health and care needs - £200,000 savings.</i></p> <p>This saving appears correctly on the Theme committee forward plan page 542 for the CELS committee.</p>

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			<p>previous one. The only difference being the amount saved. Please can you explain or provide a breakdown of the £200,000 savings if this is correct (including gainshare details)</p>	
6.	<p><b>Item 13</b> – Business Planning 2018-2020</p>	<p>Roger Tichborne</p>	<p>Invest in 3G Pitches (x3): This proposal will see the Council secure additional investment (in partnership with funding bodies such as The Football Foundation) in modern 3G sports pitches across the borough. These could be either new 3G artificial grass pitches (AGPs) on sites that are currently not laid out as grass pitches, or the conversion of existing grass pitches to AGP's. Current feasibility work on the creation of sports hubs as required by the adopted Parks and Open Spaces and Playing Pitch Strategies will determine the locations for the new AGP's, which will be compliant with the Playing Pitch Strategy and agreed with the Playing Pitch Strategy Steering Group which comprises, in addition to LBB, representatives of Sport England, England Hockey, England and Wales Cricket Board, Football Association, Lawn Tennis Association and Rugby Football Union. The council will benefit from a mechanism for sharing the additional income generated from new pitches with any delivery partner. The grass pitches that the Council provides for the playing of team sports are currently subject to charges for their use. Charging will continue for the new facilities. (100,000)</p> <p>Q6 - We support this initiative. Please supply details of the proposed locations of these pitches and the</p>	<p>The initial income is proposed to come from Copthall – a master plan report will be discussed at the next Environment Committee on the 14<sup>th</sup> March</p> <p>No decisions have been made as to the operating model for the pitches.</p>

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			proposed operational details.	
7.	<b>Item 13</b> – Business Planning 2018-2020	Roger Tichborne	<p>Advertising on and near to Highways: A number of opportunities have been identified for additional advertising across the public realm, including; highways, bus shelters, parks and open spaces, and town centres. (Savings £0)</p> <p>Q7 - This paragraph details a saving of nothing. What is the purpose increasing street clutter when there is no benefit to the taxpayer.</p> <p>Q8 - Will Capita receive a gainshare payment in relation to this item, please detail the amount if this is due?</p>	<p>Q7 These savings are shown on page 524 the savings are £100,000 for 2018/19 and £200,000 for 2019/20.</p> <p>It is not anticipated any procurement gainshare payments will be paid in relation to this project.</p>
8.	<b>Item 8</b> – The Barnet Group Business Plan	John Dix	The report identifies that there are 6 separate Boards within TBG and with a list of 21 different Board Members. Is such a complex and expensive governance structure appropriate or effective?	<p>This reflects the fact that TBG, as local authority trading company wholly owned by the Council, runs several operations. This includes managing the Council’s housing stock, providing social care, and building new affordable homes.</p> <p>Effective governance is key to ensuring TBG companies deliver challenging targets, manage risks and hold management to account.</p> <p>A growing, diverse business, with a track record of improving services and delivering savings for the Council, requires a range of skills among its boards in order to provide effective leadership and scrutiny.</p>

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9.	<b>Item 8</b> – The Barnet Group Business Plan	John Dix	On page 34 can you confirm that the line described as TBG Open Door Ltd (Deficit) is incorrect.	The deficit is correct. This reflects the fact that Opendoor is a new entity that will incur the costs associated with building 320 new affordable homes prior to rental income being realised. This is in line with the Business Plan for Opendoor Homes that was agreed by the Assets and Regeneration Committee in July 2017.
10.	<b>Item 8</b> – The Barnet Group Business Plan	John Dix	With cumulative losses of £2.4 million forecast over the next 5 years, is now a good time to consider whether an ALMO is the most appropriate and cost effective way to deliver these services.	The losses stated are entirely associated with the deficit being forecast for Opendoor Homes during the period that new homes are being built and prior to rental income being realised.  Without the Opendoor deficit, there will be a small surplus after the Barnet Group has delivered annual savings of: <ul style="list-style-type: none"> <li>- £2.1m by 2020 for Barnet Homes</li> <li>- £1.1m by 2021 for Your Choice</li> </ul>
11.	<b>Item 9</b> – Annual Procurement Forward Plan Supplement 2018-19	John Dix	Will any of the items in the procurement plan incur a gainshare liability and if so how much?	Gainshare will likely be applicable in some cases but it will depend upon the type of procurement and the amount of savings generated.  Therefore, an estimate of gainshare payable can only be generated as the details of each procurement are finalised.
12.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	At the Policy & Resources Committee last year the detailed revenue budget showed an “original estimate” for 2017/18 of £270,333,880. This included £ 6,863,000 for Additional Income from Council Tax. In this year’s detailed revenue budget it states the “original estimate” for 2017/18 was £277,196,880 with the Additional Income from Council Tax left blank. How can the “original estimate” have changed and what has happened to the missing £6.8 million?	When preparing the MTFs for 2018/19 we have changed the presentation to provide clarity and, therefore, the £6,863,000 is included in the Council Tax income figure and the original estimate for Service Expenditure has been restated to £277,196,880.

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13.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Given that the external auditor said in the audit completion report “there is little margin available in reserves and balances to support any further revenue budget overspends or slippage on savings plans and management will need to revisit how these reserves are being utilised in the event of continued pressures on budgets”, do you think it is wise to recommend a budget that recognises pressures yet freezes Council tax and depends on reserves to make up some of the deficit?	<p>The current MTFS reflects the political decision to keep Council Tax low for the residents of Barnet, particularly in consideration of wider economic factors impacting upon households.</p> <p>The Council is able to agree a balanced budget for 2018/19 whilst not increasing Council Tax. As the report shows, the underlying financial strategy is something that is planned to be changed in future years.</p>
14.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Given that the Council will be unable to levy a social care precept in 2019/20, and that you are forecasting a budget gap after savings and reserves of £5.965 million even with a 2.99% council tax increase, do you think it is fiscally responsible to freeze council tax yet again this year?	<p>The current MTFS reflects the political decision to keep Council Tax low for the residents of Barnet, particularly in consideration of wider economic factors impacting upon households.</p> <p>The Council is able to agree a balanced budget for 2018/19 whilst not increasing Council Tax. The Council is exploring options to balance its 2019/20 budget and will do so, ensuring it acts financially responsibly.</p>
15.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	The report states that “it may become necessary to go to alternate weekly collection if recycling rates continue to plateau and/or the savings identified are not realised” does this two weekly collection refer just to residual waste or would it also include two weekly collection of recycling and food waste as well?	No decisions have been made in regard to the methodology of future collection systems
16.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	How confident are you that the savings forecast on the Your Choice Barnet contract aren’t simply adding to the deficit in The Barnet Group and what safeguards are in place to stop that happening?	The savings relating to the Your Choice Barnet services in the Council’s adult social care budget have been developed following an extensive programme of work to redesign the service and develop a new contract, which was agreed by the adults and

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				<p><a href="#">safeguarding committee</a>. Budget savings are being achieved because YCB have redesigned their services to focus on employment and increased independence. YCB service operating costs have been remodelled to match the new service model. If for some reason, savings were not achieved, the impact would materialise in the council’s adult social care budget. The delivery of the new service model and the savings are being overseen by a joint project board led by the council’s director of adults and communities and YCB’s director of care and support. This board is taking a programme management approach to ensure the services provide good support and outcomes for service users and to manage any risks in the achievement of the savings.</p> <p>Link to report: 16 June 2016 Adults and Safeguarding (Agenda Item 7)  <a href="https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=698&amp;MId=8671&amp;Ver=4">https://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=698&amp;MId=8671&amp;Ver=4</a></p>
17.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Can you clarify how the £300,000 decrease in concessionary fares will be achieved?	The Concessionary Fares levy provisionally published for 2018-19 is less than 2017-18.
18.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Under Central Expenses can you clarify why, in the expenditure breakdown, the current estimate of capital financing for 2017/18 is approximately £11 million less than the original estimate for 2017/18 but that the original estimate for 2018/19 increases by £12.6 million over this year’s current estimate?	<p>This refers to the contingency drawdown during the year, which is included within the Capital Financing line in the second table on page 496. This is more clearly analysed on table 1 on the same page. The current contingency budget has reduced by £11m as amounts are allocated to services to cover inflation, demand and service pressures.</p> <p>The budget for 2018-19 increases as this includes all inflation, service pressures for 2018-19 itemised on the MTFs. During the</p>

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				year this will be allocated to services.
19.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Are the efficiency savings on third party contracts identified in the Children’s & Family services budget net or gross of any gainshare payments to Capita?	The savings identified are the total required of Family Services to make. Any gainshare payments are made centrally from a different budget.
20.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Given the inadequate OFSTED report rating of Children’s Services and the fact that the original budget was overspent by £6 million to try and help resolve some of the issues identified, is it wise to forecast savings for 2018/19 of £2.1 million on Children’s Family Services for 2018/19?	<p>The savings proposed have been considered at length within Family Services. This resulted in significant reductions to the original proposed value of savings for the service. In addition to reducing the value of savings, the Council has allocated a significant amount of funding in the current financial year to Family Services. It is also planned to supplement this additional funding with an allocation towards service pressures in 2018/19 to meet increased demand.</p> <p>The proposals have been scrutinised by the CELS Theme Committee. The proposed savings were also shared with the Children’s Commissioner as part of this process.</p>
21.	<b>Item 13</b> – Business Planning 2018-2020	John Dix	Why are no financial savings shown against the HB Law service – have they achieved the pinnacle of efficiency?	The current HPBL budget is overspending due to the Council’s income from court fees and other recovered costs being below target. We are therefore not projecting any financial savings in this area. The council is working with HBPL to manage the pressure and improve the position. Beyond the current Medium Term Financial Strategy period, savings within legal services will need to be looked at, along with all areas of council spending.

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22.	<b>Item 10</b> – Public Health Nursing 0-19	Georgeta Amanalacio	<p>The report on public health nursing states that "In order to support the current provider, CLCHT to achieve the required transformation including continuing to deliver a breastfeeding peer support service as it moves towards a primarily volunteer delivered service and deliver the identified budget savings, it is proposed to offer a transformation grant of £300,000 to CLCHT to be available through a 2 year period of transition from April 2018."</p> <p>Can the chairman describe what the new service will look like and how it would be possible to deliver at telephone service and home visits as required through a primarily volunteer-delivered service? Can he also explain where savings are being made and what the service will look like after the 2-year "transition"?</p>	<p>Breastfeeding support will be part of the Family and Young People Hub programme and will form part of the multi-agency early help offer building on the work that already takes place in children’s centres through the breast feeding buddies. Health visitors, midwifery and nursery nurses will also form part of this service and will offer breastfeeding support too. How this is delivered will be determined during the next two years following coproduction with staff, service users and stakeholders.</p> <p>Volunteers delivering breastfeeding peer support services is a model successfully delivered in other parts of the country and the commissioners and current provider will be planning together, through a transformation group including other stakeholders, to ensure the volunteer training and supervision arrangements meets the service requirements for home visiting and telephone support to provide a safe and well governed service. The aim is to embed breastfeeding support in and across a variety of services so that the support given to parents is mainstreamed and becomes part of business as usual.</p> <p>In the initial six months of the new contract we are determining how to deliver important services like public health nursing and breastfeeding in new and sustainable ways in collaboration with the current provider, Central London Community Healthcare Trust, working with them on the detail while still providing a safe and effective service.</p> <p>This paper proposes a move of the public health nursing services in house within the LA after 2 years working within the developing multi-agency family and young people hub model of service delivery, integrating with a wide range of other family support services. The specific details are yet to be determined and will be</p>

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				guided by learning from other areas and the employment of a chief nurse to lead the transition.
23.	<b>Item 13</b> – Business Planning 2018-2020	Mary O'Connor	On page 378, 23 and 24 have “Victoria Park – Consultancy and professional services £25,000” and “Victoria Park – Development £600,000”. Why is this in Barnet Council’s expenditure when it belongs to Victoria Park Trust? When did the trustees meet to approve this expenditure?	The Council is corporate trustee of the Victoria Park Trust. For expenditure to be incurred it must go through the Council’s accounts. This was included within the Council’s capital programme, approved by Full Council on the 7 <sup>th</sup> March 2017.
24.	<b>Item 13</b> – Business Planning 2018-2020	Mary O'Connor	Page 504. When Saracens were approved to move to Barnet Copthall and build a new stand there were some S106 criteria. Two of these were to make the parking areas all weather playing surfaces (pitches) available to the public on all days except their match days. This was to replace a previous all-weather pitch. Why were you not more concerned about the removal of these in favour of permanent parking in their planning application last year?	<p>While it was originally intended that the ‘Southern Recreation’ and ‘Redgra’ areas would be made available for recreational use, outside match days, operational experience showed that this was not achievable in practice.</p> <p>The areas in question were grass rather than all-weather material and tended to become muddy and churned up during inclement weather. In order to address these problems planning permission was granted in 2015 to allow for the surface area of the ‘southern recreation area’ to be altered to grasscrete resulting in a significantly improved visual appearance.</p> <p>The most recent planning application granted in 2017 also proposed using a similar surfacing material in the ‘Redgra area’. It is noted that the application also included significant landscaping enhancement of the area in front of the new west stand increasing the opportunities for incidental recreational use.</p> <p>It is also noted that the main stadium is also subject to a community use agreement, providing year round use for local</p>

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				groups and schools to the benefit of the wider community.
25.	<b>Item 13</b> – Business Planning 2018-2020	Mary O'Connor	Page 823. Improving Leisure Facilities and Physical Activity has, “We will ensure the new leisure services provide an enhanced range of services to local residents”. How do you intend to achieve this when you will no longer have a deep water pool with diving boards? The new leisure centre will have less pool space too.	<p>In October 2017, the Council awarded a new leisure management contract to GLL which commenced on 1 January 2018 following a competitive tender process. It includes the operation of five Barnet leisure facilities. The council is building two new leisure centre developments at Barnet Cophall and Victoria Recreation Ground in New Barnet. The New Barnet leisure centre replaces an older facility and includes two pools (an additional pool to the current provision at Church Farm) and in addition a gym, health consulting rooms and fitness studios. The replacement centre for Barnet Cophall includes three swimming pools, gym, health consulting rooms, studios and a sports hall.</p> <p>Over the life of the new leisure contract there will also be investments at Finchley Lido Leisure Centre, Hendon Leisure Centre and Burnt Oak Leisure Centre which will provide enhanced facilities.</p> <p>The innovative partnership between the Council and GLL will help tackle unhealthy lifestyles, offer a cost-effective approach to physical activity and create opportunities that promote wellbeing. This includes delivering a range of enhanced and new services and benefits such as:</p> <ul style="list-style-type: none"> <li>• A free Barnet resident’s card which provides all Barnet residents with a 30 per cent discount on activities and 50 per cent discount for concessions</li> <li>• Free general swimming to children under eight years of age who live in Barnet</li> </ul>

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				<ul style="list-style-type: none"> <li>• Borough-wide Physical Activity Referral Scheme which creates a pathway for exercise referral, diabetes and falls prevention.</li> <li>• Delivery of specialist health programmes that include children’s weight management, adult weight management and a cancer rehabilitation scheme.</li> <li>• Creation of ‘health hubs’ at each facility to deliver health checks and advice for residents</li> <li>• Barnet Carers Pass which is a free concessionary membership for registered carers, young carers, care leavers and looked after children (includes free swimming)</li> <li>• GLL Community Programme that delivers activities in a variety of local settings through working with care homes, women’s groups, social clubs, religious organisations and schools</li> <li>• GLL Activate Healthy Lifestyle Schools Programme that engages with a targeted number of schools per annum linked to Change for Life Clubs.</li> </ul> <p>The Councils partnership with GLL and the co-ordination of future initiatives supports the Fit and Active Barnet vision of creating a more active and healthy borough</p>

Public Comment (3 minutes per comment)

Item No	Public Comment Request
<b>Agenda item 7</b> - North Finchley Town Centre Framework Supplementary Planning document	Mr David Thompson
<b>Agenda item 7</b> - North Finchley Town Centre Framework Supplementary Planning document	Dr Patricia Ashbridge
<b>Agenda Item 13</b> – Business Planning 2018-2020	Mr Roger Tichborne
<b>Agenda Item 13</b> – Business Planning 2018-2020	Mr John Dix
<b>Agenda Item 10</b> - Public Health Nursing 0-19	Ms Georgeta Amanalachioai